



MARIN HEALTHCARE DISTRICT
100-B Drakes Landing Road, Suite 250
Greenbrae, CA 94904

BOARD OF DIRECTORS
SPECIAL OPEN MEETING and REGULAR MEETING

MINUTES
Tuesday, March 10, 2015
Marin General Hospital, Conference Center

6:00 pm: Special Open Meeting / Board Study Session

1. Call to Order

Chair Simmonds called the Special Open Meeting to order at 6:00 pm

2. Roll Call

BOARD MEMBERS PRESENT: Chair Harris Simmonds, MD; Vice Chair Ann Sparkman; Secretary Jennifer Rienks; Director Larry Bedard, MD; Director Jennifer Hershon

ALSO PRESENT: Lee Domanico, Chief Executive Officer; Colin Coffey, District Counsel; Louis Weiner, Executive Assistant to the Boards

3. Update on Hospital Replacement Project

Jason Haim, Perkins Eastman/LBL Architects, presented, supported by a slide presentation (on file). The “Hospital Replacement Project” has been dubbed “MGH 2.0.”

a) LEED/Green Building Strategies

LEED (Leadership in Environmental and Energy Design) “Green” building strategies and certification are for water, energy, and environmental sustainability. LEED certification is graded on points attained, and MGH 2.0 is currently targeted at 52 points, “Silver certification” (“Silver” being 50-59 points) which depends upon the design process through construction: to maintain at least Silver level for the entire project, additional points will need to be designed for to insure against possible point loss from errors/omission, etc. This aspect of the project’s budget is still under evaluation and should be finalized within a month. Not all hospitals strive for LEED certification, and some self-certify. There is a fee cost for LEED certification. Regardless of certification status, optimal environmental sustainability is the proper thing to attain.

b) Site Plan Development

Mr. Haim showed aspects of the site plan development: Hillside parking structure; West Wing make ready; Exterior/interior development.



Parking structure illustrations show pedestrian access, and terraced retaining walls as required by the EIR. The south retaining wall is also terraced, with a sidewalk path along it up to the Central Wing. Also shown are locations of signalized crosswalks and bike racks. The parking structure shows style and material similarities with the West Wing, and has been approved by the County Planning Commission.

West Wing make ready site work has been submitted to the County, and to OSHPD later this month.

c) Exterior/Interior Development

Exterior/Interior Development is now at 100% of Design Development and now are working with McCarthy Construction on pricing/budgeting. The design plans reflect requirements and recommendations made last year from a Lean consulting firm's operational efficiency work with each of the hospital departments.

Views shown include: Main entrance/drop off area; ground floor lobby and west wing waiting area; north main entrance, street view from southwest; west wing and MGH 2.0 compatibility with surrounding landscaping; inside-out relationship; solarium living room; curtain wall; aerial view from southeast including ambulance bay and loading dock; interactive garden; imaging waiting room and public corridor; ER waiting room; elevator lobby and public corridor; nurse station and patient corridor; med/surg patient room; green roofs.

For Design Development of the nursing floor plans, many meetings were held with clinical staff for their input, and all have been signed off by the staff.

d) MGH 2.0 Board Decision Dates

Kevin Coss, Vertran Associates, noted that the Project is on schedule and presented dates that Project approvals and decisions are scheduled: 3/24/15, MGH Board Building Committee; 4/7/15, MGH Board of Directors; 4/14/15, MHD Board of Directors.

The Parking Structure construction is scheduled to begin in April 2015 and completed by June 2015, MGH 2.0 foundation ground-breaking is scheduled for early 2016, and patient occupancy in the new hospital is scheduled for 2020.

4. General Public Comments

Margaret Jones commented on family isolation in the ER waiting area. Cindy Winter commented on signal lights and pedestrian right-of-way. Jo Carson, RN, commented on preserving/moving an apple tree on the grounds.

5. Adjournment

Chair Simmonds adjourned the Special Open Meeting at 7:00 p.m.



7:00 pm: Regular Meeting

1. Call to Order

Chair Simmonds called the Regular Meeting to order at 7:00 pm

2. Roll Call

BOARD MEMBERS PRESENT: Chair Harris Simmonds, MD; Vice Chair Ann Sparkman; Secretary Jennifer Rienks; Director Larry Bedard, MD; Director Jennifer Hershon

ALSO PRESENT: Lee Domanico, Chief Executive Officer; Colin Coffey, District Counsel; Louis Weiner, Executive Assistant to the Boards

3. General Public Comment

Comments on nursing issues were made by Barbara Ryan, RN, CNA Representative; Lynn Warner, RN; Kathy Giannini, RN; Roberta Hoffman, RN; Michelle Freitag, RN.

4. Approval of Agenda

Director Bedard moved to approve the agenda as presented. Secretary Rienks seconded. Vote: all ayes.

5. Approval of Consent Agenda

a. Minutes of the Regular Meeting of February 10, 2015

Secretary Rienks moved to approve the minutes as presented. Vice Chair Sparkman seconded. Vote: all ayes.

6. Safety Update

CEO Domanico reported that it has been over 100 days since a serious patient incident, and that “Operation Safety” is proving effective. Employee workplace injuries have gone down significantly. The Lift Coach Team has helped reduce back injuries; there will be lifts in many rooms in the new hospital.

Public comment: Barbara Ryan, RN

7. Nomination: Andrea Schultz for MGH Board of Directors Membership

Ms. Schultz’s nomination was discussed at the previous Regular Board Meeting and the required 20-day waiting period from submission by the MGH Board has elapsed.

Counsel Coffey reviewed the Conflict of Interest Statement, submitted as part of the application. She has a partnership interest as landlord of an office building on South Eliseo in Greenbrae, a tenant of which is a MHD 1206(b) clinic. He saw this as no barrier conflict.

Public comment: None.



CEO Domanico reported that the MGH Board of Directors recommends Andrea Schultz's nomination to the MGH Board. Director Bedard moved to approve. Vice Chair Sparkman seconded. Vote: all ayes.

8. Review and Approve MGH Funding Request

Funding is available from the District to MGH for two options

1. \$200,000 operational expense for 2015 Customer Experience Program
2. \$180,000 capital expense for patient safety item, The Giraffe Infant Warmer

Discussion resulted in a third option of splitting the funds evenly between the two options.

Vice Chair Sparkman moved to elect the third option of splitting the funds evenly between the two options presented. Director Bedard seconded.

Public comment: Barbara Ryan, RN

Vote: all ayes.

9. MHD Board Retreat, March 20, 2015

The MHD Board Retreat is scheduled for Friday, March 20, 2015 at 12:00 noon. There will be a public portion of the meeting. The agenda has been drafted and will be discussed in closed session.

10. Committee Meeting Reports

a. MHD Finance and Audit Committee

Director Bedard announced that the Finance and Audit Committee will next meet on Tuesday, March 24, 2015

b. MDH Lease and Building Committee

Vice Chair Sparkman announced that the Lease and Building Committee will next meet on Wednesday, March 25, 2015

11. Reports

a. District CEO's Report

CEO Domanico cited the Hospital Replacement Project presentation tonight as serving as his report, adding that critical decisions and approvals are soon for Design Development, Construction Documents, and budgets. The agenda for the April MHD Board meeting will include decision action items for the Project. Before the GO bonds are floated near the end of this year, the MHD Board will form an independent Bond Oversight Committee.

b. Hospital CEO's Report

CEO Domanico reported that the hospital has been extremely busy with consistently high patient census. There are occasions when there are no hospital beds available in the entire Marin community of caregiver facilities, with no room elsewhere for diversion, and the effect is like a mini-disaster; he praised the nursing staff. The state has recently approved adding 4 beds to ICU for a total of 14. There is an increasing number of



monitored beds. ER averages over 100 visits per day, and ER holds are longer than desired. The new hospital is designed to handle such volumes. If the trend continues and remains, an increase of FTE core staff will be required.

Public comment: Barbara Ryan, RN

c. Chair's Report

Chair Simmonds encouraged Administration and California Nurses Association to settle negotiations soon.

Public comment: Sharmaine Collier, RN

d. Board Members' Reports

Director Bedard attended the North Bay Business Council's "Impact Marin" conference last week at which CEO Domanico presented on the MGH 2.0, and at which Gavin Newsom spoke. Director Bedard has met with Assemblyman Marc Levine regarding his legislation for allowing organ transplant patients to be legally allowed the use of medical marijuana.

12. Adjournment of Regular Meeting

Chair Simmonds adjourned the meeting at 8:04 p.m.